



Joint Special Operations University



The Link to Joint SOF Knowledge Academic Handbook

Academic Year

2010-2011



JOINT SPECIAL OPERATIONS UNIVERSITY



THE ALISON BUILDING
357 TULLY STREET
HURLBURT FIELD, FLORIDA 32544
<https://jsoupublic.socom.mil/>



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The Joint Special Operations University



*The Link
To
Joint SOF Knowledge*

Message from the President



I am pleased to present the Joint Special Operations University (JSOU) Academic Handbook for Academic Years 2010/2011 – The Link to Joint SOF Knowledge. It contains a summary of the courses and educational programs conducted by the university, as well as information and links to other Special Operations Forces (SOF) related courses and institutions. In this comprehensive document, you will gain insight and awareness of where you can find the right education you need to help support and conduct the United States Special Operations Command (USSOCOM) mission.

Since its inception in September 2000, JSOU was assigned as the designated agency within USSOCOM to conduct joint SOF education -- tasked with and directed to provide relevant, realistic leading-edge education opportunities to military and civilian special operations forces personnel around the world. Our student focus has constantly been expanded from core SOF and our enablers, to include support to conventional forces, key Federal Agencies and now to our International Partners.

Today, JSOU continues to strengthen its capabilities as an institution of higher learning, teaching and conducting research focused on and for SOF at both the operational and strategic levels. Support to fighting the Global War On Terrorism (GWOT) is currently JSOU's highest priority. Learning objectives reinforced with war-associated lessons learned permeate JSOU's research, publications, certificate and instructional programs, which are offered to you in-residence and through Video Tele-Instruction (VTI), via a robust portal and by joint mobile education teams.

Having the right information at the right time is essential to successfully confront the complexities of today's global battlefield. The growing range and depth of our diverse education programs indicate JSOU's continued value to USSOCOM readiness and the professional development of our people and our partners. The future of the Joint Special Operations University holds much to offer our students around the world. We at JSOU stand prepared to address your joint educational requirements.

BRIAN A. MAHER, Ed.D.
President



Welcome to JSOU



The Joint Special Operations University (JSOU) was established in September 2000 as an institution of higher learning focused on joint special operations education. US Army General Peter Schoomaker, former commander, USSOCOM, envisioned JSOU as an instrument to meet the specific educational needs of special operators and non-SOF national security decision makers. It is a USSOCOM investment to help ensure SOF remain a relevant, informed and educated force in the future.

JSOU was built on a solid foundation, expanding on many academic programs already in existence. Currently headquartered at Hurlburt Field, Florida, JSOU provides education to SOF and those that enable the SOF mission along with international partners in a joint environment. JSOU is a direct reporting, unified, subordinate element of USSOCOM.

In addition to resident courses, JSOU regularly conducts tailored off-station tutorials, courses, and Video Tele-Instruction to SOF units worldwide. In the near future, JSOU headquarters will move to MacDill AFB. This movement will occur in conjunction with the development and application of the JSOU distributed campus concept. Following that move, JSOU will expand its educational network so that students will have a variety of satellite campuses to choose from to access joint SOF education. These satellite locations will be housed at or near each of the service's component headquarters and in the Washington D.C area.

The JSOU joint SOF curriculum currently consists of over 20 courses and seminars that include areas of joint operational and strategic studies. Capable of full-spectrum joint SOF focused instruction, JSOU provides cohesive educational support to all SOF schools, Service/joint PME institutions, and other non-SOF decision makers at intermediate and senior levels. The University is currently developing the JSOU Portal--to support JSOU students with a collection of research and educational content including reachback materials. JSOU also maintains the SOF Educational Gateway comprised of an aggregate collection of information on SOF operations that includes access to SOF Research Papers and Topics, Lessons Learned, Core Reference Documents and Information Links to Military Libraries and Professional Journals.

JSOU Mission



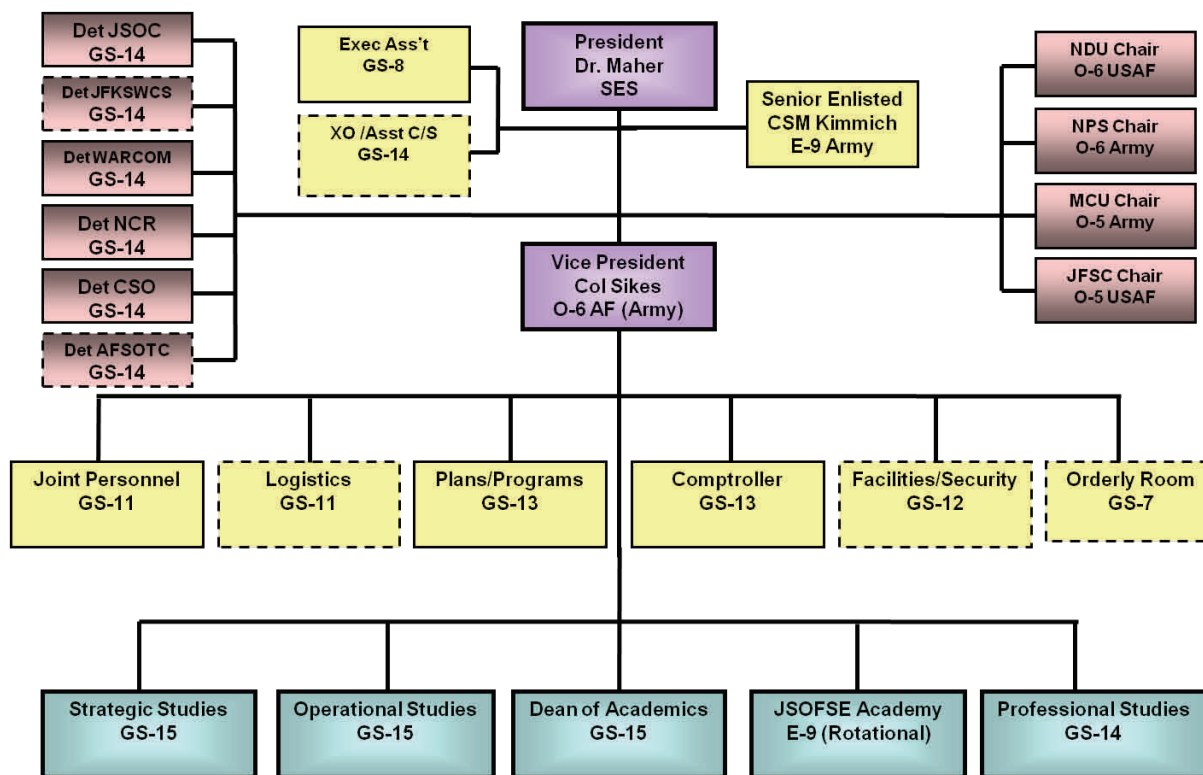
The mission of the Joint Special Operations University is to:

- Develop SOF and SOF enablers for strategic and operational leadership
- Educate military and civilian professionals on the employment of SOF in a joint, interagency and multinational environment
- Research and publish on national security issues critical to the SOF community





JSOU Organization





JSOU Leadership



President

Brian A. Maher, Ed.D

Vice President

Col James K. Sikes, USAF

Senior Enlisted Advisor

CSM Richard Kimmich, USA

Dean of Academics

Joe E. Kilgore, Ph.D

Director, SOF Operational Studies

Mr. George H. McNair

Director, Strategic Studies

Mr Kenneth H. Poole

Director, SOF Senior Enlisted Programs

CSM Robert M. DeGroff, USA

JSOU SOF Chairs

Col Patrick Pihana, USAF - National War College/ICAF

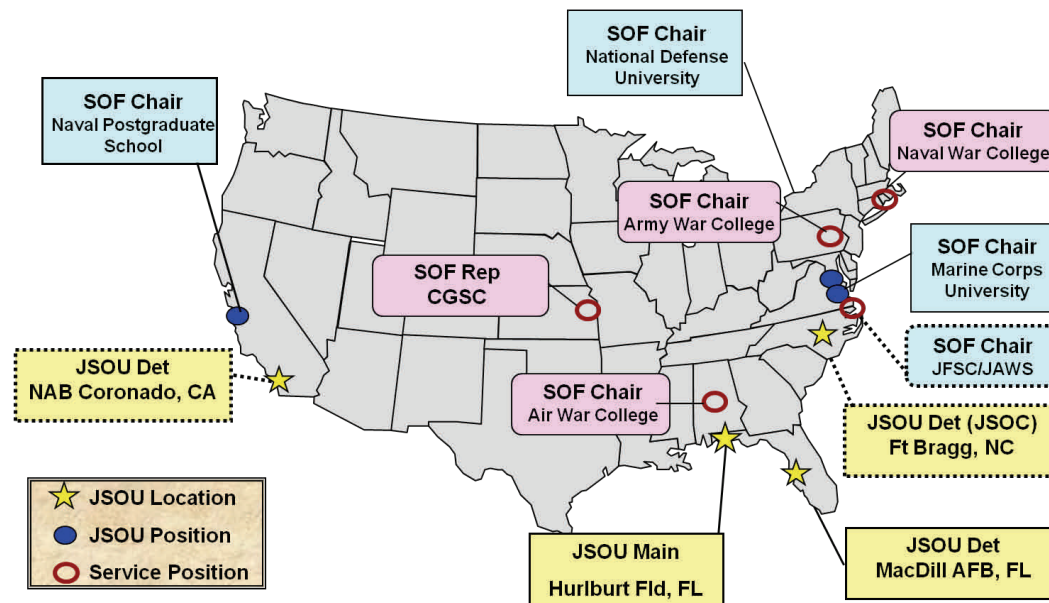
COL Greg Wilson, USA - Naval Post Graduate School

LTC Michael Lewis, USA - Marine Corps University

Planned (FY10) - Joint Forces Staff College

The JSOU Education Network

Efforts are currently underway to expand JSOU's outreach throughout the US military and interagency communities. The university's hub is currently located at Hurlburt Field, FL and there are several JSOU Detachments at MacDill AFB, FL, Fort Bragg NC, and NAB Coronado, CA. JSOU will move it's headquarters or hub to be collocated with USSO-COM headquarters at MacDill AFB, FL in the near future and expand the satellite locations in order to bring joint SOF education to the users. Special Operations Forces Chair positions are spread throughout each of the various service's professional military education (PME) institutions. Some of these SOF Chairs are funded through the university while others are covered by their respective branch of service funding.



General Information



Included in this section:

- Locations
- Funding
- Transportation
- Reporting Instructions
- Base Entry
- Lodging
- Dress Requirements
- Academic Freedom Policy



General Information

Locations

JSOU main campus is currently located at Hurlburt Field, 5 miles west of Fort Walton Beach, Florida. The main gate entrance is on U.S. Highway 98 (Miracle Strip Parkway). JSOU is located in the Alison Building (90503) at 357 Tully Street.

JSOU-MacDill Detachment is located near USSOCOM Headquarters on MacDill AFB. The main gate entrance is on South Dale-Mabry Highway. The JSOU Detachment is temporarily located in leased office facilities known as the Marina Complex at 205 South Hoover St in Tampa, FL.

Other JSOU Detachments are located at or near SOF Component Headquarters and in the Washington D.C. area. Location information will be provided with course acceptance.

Funding

There are no tuition charges for attending JSOU courses. All courses are student unit funded; associated travel and/or per diem expenses are the responsibility of the individual's unit or organization.

JSOU has implemented a Joint Mobile Education Team (JMET) program for educating units worldwide. Contact the Course Director for more information on how JSOU can bring a course to you that will be tailored to meet your unit's specific educational needs.

Transportation

U.S. Government contract airfares will determine your arrival and departure airport. Students are responsible for transportation to and from the airport. Commercial taxi service is normally available. Rental cars are available at all airports, but are not JSOU funded. When making departure travel plans, please take into account the course will run until 16:00 (unless indicated otherwise). Early departure from class is not authorized.

Reporting Instructions

All students should report to the appropriate JSOU location on the first day of class ac-

General Information



Base Entry

If the course is conducted on a military installation, a Government Issued Identification Card is required for entrance. Students without Government Identification will require a vehicle pass which may be obtained at the main gate visitor center.

Lodging

Students are responsible for making their own lodging arrangements. Contact the appropriate lodging office as soon as practical after course acceptance notification.

Hurlburt Field Commando Inn: DSN 579-6245/7115 or Comm. 850-884-6245/7115

MacDill AFB Lodge: DSN 968-4259 or COMM 813-828-4259

Other JSOU locations: contact the applicable Course Director for lodging information.

Dress Requirements

BDUs, ACUs, and flight suits are authorized in all courses. Attendees may require appropriate jackets, sweaters, or raincoats during winter months. Civilian personnel should wear conservative, professional attire. Jeans, shorts, T-Shirts, athletic wear, or other very casual types of attire are not authorized.

Academic Freedom Policy

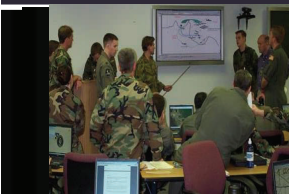
JSOU uses guest speakers extensively as subject-matter experts. These individuals enhance our courses through their backgrounds, experiences, academic training, and job knowledge. To ensure frank, open discussion between speakers and students, the University has adopted an academic freedom policy that states the remarks made by the speakers are non-attributable and cannot be quoted outside the academic environment of JSOU. Please help us honor this policy.

Admissions



Included in this section:

- Admission Procedures
- Security Clearance Requirements
- International Student Attendance
- JSOU Course Schedule



Admissions

Admission Procedures

Self-Nomination - To register for a nominative course, prospective students should access the course information page on the JSOU website (<http://jsoupublic.socom.mil/>) and complete/submit the self nomination form for the course. Students will be notified of acceptance by the Course Director. Travel and billeting arrangements should not be finalized until the student quota has been approved and confirmed.

Invitation - Students will receive an invitation from JSOU or a directive from their chain of command to attend this type of course. Visit the JSOU website for more information. (<http://jsoupublic.socom.mil/>)

All students must meet the security clearance requirements listed below. International students have special criteria that must be met prior to acceptance (also listed below).

Security Clearance Requirements

Security Managers should submit visit request through JPAS (**use class acronym in POC block**) to SMO code EE0VFPPJSO. Ensure the student's personal summary page reflects the proper access level to be granted and list the course acronym and inclusive dates at the top of the page. FAX JPAS summary page to DSN 579 2753 or COMM 850-884-2753. JSOU Security Manager contact: DSN 579-2764, or COMM 850-884-2764.

International Student Attendance

International students are welcomed to attend select classes conducted by JSOU. By U.S. law, all international students must pay tuition for all U.S. military courses attended. Payment for this tuition may be funded by IMET, CTFP or FMS. All requests for international student attendance at a JSOU course **MUST** be initiated through the Security Assistance Organization (SAO) at the American Embassy located in the student's respective country no later than 90 days prior to the course start date. For general inquiries, international students may contact the JSOU International Military Student Officer (IMSO) at DSN 579-4328 or 850-884-4328.

JSOU Course Schedule

Due to events that frequently occur beyond our control, the JSOU Course Schedule is subject to change. For the most current course dates and availability, please refer to the JSOU website for details. (<https://jsoupublic.socom.mil/>)

JSOU Departments



Included in this section:

Department of Strategic Studies

Department of Operational Studies

Department of Academics

Department of SOF Senior Enlisted Programs

JSOU Departments

Department of Strategic Studies

This department is responsible for JSOU research and publications, organizing and conducting strategic symposiums, interagency and international (CbT) curricula, senior level courses and PME. This department also maintains ties to academia and think tanks to benefit and enhance joint SOF education. Associate SOF fellows are utilized for expansion of course content and research.

Department of Operational Studies

This department is responsible for all operational curriculum. In particular, joint staff courses, intermediate level PME and advanced studies programs fall under the purview of this department. Joint Mobile Education Teams and educational support to the components and theater special operation commands (TSOCs) are provided. Associate JSOU faculty and subject matter experts (SMEs) are used for instruction.

Department of Academics

This department is the primary source of curriculum and JSOU faculty development. It prepares and sets academic standards using evaluation and assessment along with education technology tools. This department is also responsible for pursuing course accreditation measures for applicable JSOU courses.

Department of SOF Senior Enlisted Programs

This department is the USSOCOM focal point for the development and the execution of the Joint Special Operations Forces Senior Enlisted Academy (JSOFSEA). Within the department, the JSOFSEA project team has responsibility for academy requirements development, facility coordination and curriculum development. The department employs active duty and retired SOF Senior NCOs as the initial cadre for the development and initial execution of the academy and also maintains ties to service senior enlisted academies along with other senior enlisted education programs.

Department of Strategic Studies Courses



Included in this section:

- Combating Terrorism Executive Interagency Seminar (CbTEIS)
- Combating Terrorist Networks Seminar (CbTNS)
- Special Operations Forces Interagency Collaboration Course (SOFIACC)
- Special Operations Support Team Orientation Course (SOSTOC)
- Special Operations Combating Terrorism Course (SOCbT)
- Combined/Joint Force Special Operations Component Commander's Course C/JFSOCC)
- Joint Special Operations Forces Pre-Command Course (JSOFPC)

Combating Terrorism Executive Interagency Seminar (CbTEIS)



Course Name: CbTEIS

Security Level : **SECRET, NOFORN**

Course Length: 2 days

Course Type: Seminar

Location(s): Washington D.C.

MASL Code: N/A

E-Mail: jsou.cbteis@hurlburt.af.mil

Target Audience: This seminar is designed for General/Flag Officers, Senior Executive Service, Senior Intelligence Service, and equivalent personnel from the Department of Defense and other US Government agencies that interact with Special Operations Forces in fighting the Global War on Terrorism.

Attendance Criteria: Participants attend by invitation. For questions or additional information please see the course and contact information on the JSOU website.

Seminar Description: This seminar provides instruction and panel discussion on topics involving the interaction among USSOCOM and other government agencies in conducting and coordinating the fight against global terrorism. The Commander of United States Special Operations Command has approved the following objectives :

- Inform participants on and encourage thought-provoking discussion of relevant, current interagency issues in combating terrorism
- Inform participants on and encourage thought-provoking discussion of USSOCOM's mission of planning and synchronizing operations against terrorist networks.
- Foster cooperation and promote collaboration among agencies that are vital to long-term success in the war on terrorism.
- Provide information and foster relationships that will enhance interagency planning and operations in the worldwide fight against terrorism.

Key Lessons: USSOCOM plans and synchronization mission; overview of the national security system; discussion of national security reform efforts; best practices in harnessing the elements of national power; the relationship between reconstruction, stabilization and development efforts to combat terrorism; strategic communication; information sharing and intelligence fusion; and legal and fiscal authorities and constraints on U.S. government agencies engaged in combating terrorism.



Combating Terrorist Networks Seminar (CbTNS)

Course Name:	CbTNS	Security Level :	SECRET
Course Length:	4 Days	Course Type:	Seminar
Location(s):	Washington D.C.; MacDill AFB, FL.; Hurlburt Field, FL	MASL Code:	N/A
		E-Mail:	jsou.cbtns@hurlburt.af.mil

Target Audience: This seminar is designed for Senior Foreign Service Officers, civil service officers and military leaders (FS2-1; GS14-15 and O5-O6) having a background in U.S. security strategy, initiatives and programs designed to combat terrorism.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director.

Seminar Description: The Combating Terrorist Networks Seminar (CbTNS) is designed for senior-career personnel who have a knowledge base in U.S. strategy, initiatives and programs geared to combat terrorism and/or those who expect an assignment on a staff or organization concentrating on combating terrorism. The primary course goal is to foster cooperation and collaboration among SOF, DoD and other national and international organizations in order to disrupt, deny and defeat terrorist networks using direct and indirect approaches.

Key Lessons: Examine the complex and diverse nature of terrorist networks; Assess the challenges posed by terrorist networks to US security; and Explore both existing and new approaches for meeting and addressing terrorist network threats and challenges through the use of national interagency efforts.

Special Operations Forces Interagency Collaboration Course (SOFIACC)



Course Name: SOFIACC

Security Level : **SECRET, NOFORN**

Course Length: 4.5 Days

Course Type: Seminar

Location(s): Washington D.C.;

MASL Code: N/A

MacDill AFB, FL

E-Mail: jsou.sofiacc@hurlburt.af.mil

Target Audience: This course is designed for military field grade officers, warrant officers, senior non-commissioned officers and mid-career civil service personnel from relevant government agencies who will participate in or support Special Operations as they are executed across the spectrum of conflict.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director.

Course Description: This course prepares personnel to collaborate successfully as part of the complex array of actors and operational environments involved in interagency (IA) efforts in support of national security in the exterior. The course features guest speakers from different organizations integral to successful SOF-IA collaboration. Lecture presentations and discussions are used to provide an overview of the doctrine, planning, coordination, integration, employment and implementation of effective SOF-IA collaboration in activities at the operational level of conflict or crisis resolution. The course ends with an interactive problem-solving exercise in which the students role-play members of an interagency working group developing a concept for employing a joint interagency task force in a combating terrorism complex contingency.

Key Lessons: The lessons are grouped in the following four categories: Introduction to key military doctrine and government policy related to IA operations; USSOCOM and its current efforts to leverage the IA arena as it synchronizes the DoD efforts in the Global War on Terrorism; Cultural differences, coordination processes, and organizational dynamics of the IA team partners and other relevant organizations ; and Missions and core tasks in which SOF collaborates closely with IA partners and other relevant organizations.



Special Operations Support Team Orientation Course (SOSTOC)

Course Name:	SOSTOC	Security Level :	TS/SCI, NOFORN
Course Length:	2 Days	Course Type:	Lecture
Location(s):	Washington D.C.; MacDill AFB, FL	MASL Code:	N/A
		E-Mail:	jsou.sostoc@hurlburt.af.mil

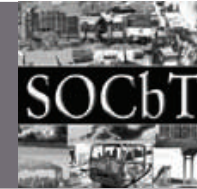
Target Audience: This course is intended for USSOCOM officers designated to serve as Special Operations Support Team (SOST) members with other federal agencies or organizations principally in the National Capital Region.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director.

Course Description: This course is comprised of a program of instruction designed to prepare selected military officers to perform duties and collaborate successfully as a Special Operations Support Team member (SOST). Pursuant to the Interagency Partnership Program, senior grade military officers are assigned to a SOST at numerous governmental agencies and organizations. The SOST contribute to a synergistic network of USSOCOM personnel working with each other and their assigned agencies to accomplish mutually assigned tasks in the President's National Implementation Plan. This course positions SOST members for success by introducing them to the cultural differences, coordination processes, and organizational dynamics of the interagency team partners.

Key Lessons: The lessons are focused on SOST requirements and include discussion on defining the role and tasks for a SOST member, working within the interagency community, leveraging requirements in the intelligence community, and understanding reporting and processing information requests.

Special Operations Combating Terrorism Course (SOCbT)



Course Name: SOCbT **Security Level :** UNCLASSIFIED
Course Length: 10 Days **Course Type:** Seminar
Location(s): Hurlburt Field, FL **MASL Code:** D126019
E-Mail: jsou.socbt@hurlburt.af.mil

Target Audience: This course is designed for U.S. and international mid- to senior-level military officers, ministry of defense officials, and other security officials and SOF counterparts with actual or projected responsibilities for combating terrorism.

Attendance Criteria: Participants attend by invitation. For questions or additional information please see the course and contact information on the JSOU website.

Course Description: As part of the Regional Defense Counterterrorism Fellowship Program, this course focuses on developing international partnership networks that will strengthen and enhance US efforts in combating terrorism. Based on a mix of traditional and new principles of special operations, the course is designed to build individual, country, and regional combating terrorism capabilities through education. The SOCbT course is designed to foster an appreciation of the US strategic goals for combating terrorism worldwide, to understand the breadth of and potential for international contributions to transnational strategic concepts and to best apply host nation and regional capabilities over time in concert with international warfighting partners.

Through strategic and operational-level education, the SOCbT course provides the US Special Operations Command (USSOCOM) and their respective theater and combatant commanders the educational means to cultivate joint SOF and interagency subject matter experts while strategically building and leveraging a global network of international SOF personnel in accordance with the Global War on Terrorism strategic goals.

Key Lessons: Defining Terrorism; Root Causes and Motivation; Global Strategy; Decision-Making Strategies; Organizing for Combating Terrorism; Networks and Other Structures; Counterinsurgency; Civil Military Operations; and Media Issues.



Combined/Joint Force Special Operations Component Commanders Course (C/JFSOCC)

Course Name: C/JFSOCC **Security Level :** TS/SCI
Course Length: 4.5 Days **Course Type:** Seminar
Location(s): MacDill AFB, FL **MASL Code:** N/A
Phone: COMM 850-884-3908, DSN: 579

Target Audience: Both the Joint Force Special Operations Component Commander course and the Combined Force Special Operations Component Commander course are designed for senior warfighting professionals' continuing education. It is intended for General Officers/Flag Officers (to include selects) with special operations experience, along with Senior Executive Service levels from other government agencies. Additionally, the Combined Force Special Operations Component Commander course encourages participation by international officers.

Attendance Criteria: Participants attend by invitation. Course participants are identified by the USSOCOM Commander, each service and/or specified federal agencies.

Course Description: The Combined/Joint Special Operations Force Component Commander's Course is designed to prepare C/JFSOCCs and other senior leaders for theater-level leadership at the operational level. The course advances senior leader understanding of the complexities of major joint, combined, interagency and multinational operations conducted to accomplish strategic objectives.

Key Lessons: Specific lessons will cover the roles and functions of the C/JFSOCC, alliances, coalitions, joint and service doctrine, theater-level strategy, SOF in complex operations, joint operations planning, interagency partnerships, and key processes, components and systems.

Joint Special Operations Forces Pre-Command Course (JSOFPCC)



Course Name: JSOFPCC

Security Level : **SECRET, NOFORN**

Course Length: 4.5 Days

Course Type: Seminar/Lecture

Location(s): MacDill AFB, FL

MASL Code: N/A

E-Mail: jsou.jsopfpc@hurlburt.af.mil

Target Audience: This course is designed for new SOF commanders (O5-O6) and their senior enlisted leaders (E-9) in the following primary/duty occupation codes:

- Army Special Operations Forces: Officers: Branch, Branch 11 (Skill ID 5S, 75th Ranger Regiment), 15 (Skill ID K4, 160th SOAR), Branch 18 (MOS 18A), Branch 37 (MOS 37A), Branch 38 (MOS 38A). Enlisted: Command Sergeant Major.
- Naval Special Warfare Forces: Officers: Designators 113X, 118X and 615X. Enlisted: Command Master Chief.
- Air Force Special Operations Forces: Officers: AFSC 11SXX, 12SXX, 13DXX, 15WX (Major CMD Code 0V, 3D), Enlisted: Command Chief Master Sergeant.
- U. S. Marine Corps Forces Special Operations Command: Officers: MOS: 8007,8041,0302. Enlisted: MOS: 9999, 0321, Command Master Chief

Attendance Criteria: Participants attend by invitation. Attendance prior to taking command or assuming the senior enlisted leader position is mandatory and directed by the Commander USSOCOM. Students are identified to attend by their component personnel office.

Course Description: This course provides a venue for networking and discussion of relevant topics among the SOF commanders and senior enlisted leaders across the components. The purpose is to provide education that informs commanders and senior enlisted leaders on a variety of current USSOCOM issues. The following objectives are addressed.

- Inform and discuss ASD SOLIC & IC issues and initiatives
- Inform and discuss USSOCOM GWOT strategy
- Inform and discuss components' issues and initiatives
- Enable commanders and senior enlisted leaders to share and learn from each other's command experiences

Key Lessons: SOF senior leader insights and perspectives on SOF trends, policies, and issues; Irregular Warfare; Strategic Communication; Lessons Learned; USSOCOM Readiness Reporting; Commander's Safety Philosophy; Care Coalition; USSOCOM unique medical, legal and public affairs updates; SOCFJCOM support to SOF.

Department of Operational Studies Courses



Included in this section:

Introduction to Special Operations Forces (ISOF)

Joint Civil-Military Operations Campaign Planning Workshop (JCMOCPW)
Joint Special Operations Staff Officer Course (JSOSOC)
USSOCOM Combatant Command Course (SC3)
Joint Special Operations Medical Officer Orientation Course (JSOMOOC)
Joint Special Operations Legal Advisor Course (JSOLAC)
Joint Special Operations Warfighter Certificate (JSOWC)
Joint Special Operations Advanced Planning Applications Course (JSOWC-APA)
Joint Special Operations Collaborative Planning Course (JSOWC-CP)
Irregular Warfare Course (JSOWC-IW)
Joint Special Operations Advanced Irregular Warfare Course (JSOIWA)
Joint Contemporary Insurgent Warfare Course (JCIWC)
Special Operations Forces Senior Enlisted Course (SOFSEC)

Introduction to Special Operations Forces (ISOF)

Course Name:	ISOF	Security Level :	UNCLASSIFIED
Course Length:	2.5 Days	Course Type:	Seminar
Location(s):	MacDill AFB, FL	MASL Code:	N/A
		E-Mail:	jsou.isof@hurlburt.af.mil

Target Audience: Individuals with minimal special operations experience and knowledge identified to serve in Special Operations Command staff positions, components, and sub-unified commands, individuals with an enabling or partner relationship to Special Operations Command, or other individuals requiring a fundamental understanding of special operations.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director. Prospective students will initially be conditionally enrolled in the course. They will receive a pre-course CD-ROM with reference materials and a pre-test. The pre-test is intended to ensure that all students arrive at the resident phase of the course with the required level of basic knowledge and familiarity with relevant doctrine and references. Students are required to successfully complete (75 per cent) the pre-test prior to being fully enrolled in the resident phase.

Course Description: Overview information of special operations; special operations forces; employment of special operations forces; special operations forces team, members and relationships; US Special Operations Command history, mission, responsibilities, headquarters, components, sub-unified commands; theater special operations commands; and a contemporary special operations issue.

Key Lessons: Special Operations Overview; Component Overviews; Theaters Special Operations Commands and Introduction to Irregular Warfare.

Joint Civil-Military Operations Campaign Planning Workshop (JCMOCPW)



Course Name:	JCMOCPW	Security Level :	UNCLASSIFIED
Course Length:	4.5 Days	Course Type:	Seminar
Location(s):	Hurlburt Fld, FL .;	MASL Code:	D126042
	Unit Location (JMET)	E-Mail:	jsou.jcmocpw@hurlburt.af.mil

Target Audience: This course is designed for civil affairs officers (O-4 and O-5). Course acceptance preference will be given to potential CMO planners in those positions most likely to deploy. Personnel with deployment experience and/or planning experience at JTF/corps/division level are also desired course candidates. Personnel outside the target audience will be accepted on a space-available basis.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director. Prospective students will initially be conditionally enrolled in the course. They will receive a pre-course CD-ROM with reference materials and a pre-test. The pre-test is intended to ensure that all students arrive at the resident phase of the course with the required level of basic knowledge and familiarity with relevant doctrine and references. Students are required to successfully complete (75 per cent) the pre-test prior to being fully enrolled in the resident phase.

Course Description: The JCMOCPW educates students on how to apply joint civil-military operations (CMO) doctrine to successfully conduct operational-level CMO campaign planning to support a joint force commander's mission, emphasizing the Joint Operational Planning Process (JOPP) and incorporating the interaction between military staff members and representatives of other US government agencies, international organizations, and non-governmental organizations. The course uses faculty speakers, guest experts, and an end-of-course exercise. Students will work in an academic environment analyzing the civil dimension, developing and coordinating staff estimates and courses of action, and presenting a Course of Action (COA) decision brief with recommended CA force structure, and participating in an after-action review.

Key Lessons: Interagency Planning and Coordination; Joint Civil Affairs Concepts and Planning; Analysis of the Civil Environment; Joint Campaign Planning; Joint Operation Planning Process (JOPP) for CMO; and a Practical Exercise: CMO COA Development and Analysis.



Joint Special Operations Staff Officer Course (JSOSOC)

Course Name: JSOSOC **Security Level :** **SECRET**
Length: 4.5 Days **Course Type:** Seminar
Location(s): MacDill AFB, FL **MASL Code:** N/A
E-Mail: jsou.jsosoc@hurlburt.af.mil

Target Audience: This course is designed to directly benefit newly assigned Joint Special Operations Staff (Action) Officers recently assigned to HQ USSOCOM, SOF Components and/or TSOC's. Typically, this is an officer in grades O-3 to O-5, CW3 to CW5, non-commissioned officers in grades E-7 to E-9, civilian grades GS-9 to GS-15, and equivalent contractors.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director. Individuals interested in attending must complete the memorandum located on the USSOCOM SOFNET Portal (under Components, then JSOU) and e-mail or FAX completed (signed by their supervisor) memorandums to the JSOSOC Course Director at jsou.jsosoc@hurlburt.af.mil or FAX 813-826-3731. Individuals without access to the USSOCOM Portal should email the Course Director for a copy of the memorandum. Prior to attendance, students are also required to complete the Introduction to Special Operations Forces (ISOF) Online Course of Instruction located on the JSOU website.

Course Description: This course prepares newly assigned Special Operations staff officers to work effectively in the joint staff environment where USSOCOM and its major associates must successfully function. This course concentrates on the Title 10 aspects and issues of the command. The desired end state is a Special Operations Staff Officer who is knowledgeable of the key issues and major staff processes of USSOCOM, aware of current "hot-button" issues, and capable of successfully interacting and engaging at the action officer level of unified commands, the Joint Staff, the Office of the Secretary of Defense staff and select Federal Agencies.

Key Lessons: The SOF Staff Environment (JS-DDSO, OASD SO/LIC & IC, Components and TSOC's); Key Staff Processes (PPBES, SPP, CMNS, GWOT/CSO plans/processes, acquisition and logistics); and the Future SOF Environment (Global Counter-Terrorism Network, Joint Concepts, Wargaming/Experimentation).

USSOCOM Combatant Command Course (SC3)



Course Name:	SC3	Security Level:	SECRET
Length:	5 Days	Course Type:	Lecture/Seminar
Location(s):	MacDill AFB, FL	MASL Code:	D126044
		E-Mail:	jsou.sc3@hurlburt.af.mil

Target Audience: This course is designed primarily for new Center for Special Operations (CSO) Staff and those who provide direct support to the CSO. **Attendance Criteria:** This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director. Additionally, students are also required to complete the Introduction to Special Operations Forces (ISOF) Online Course of instruction located on the JSOU website.

Course Description: SC3 provides critical information about the CSO organization, its capabilities, specific processes and potential weapons used to prosecute the GWOT. The targeted student mix adds a more advanced level to the joint SOF education continuum that provides greater fidelity about USSOCOM's combatant command mission and the processes necessary to synchronize the Global War on Terrorism (GWOT).

To outline the GWOT family of plans, the fusion of operations and intelligence, the use of internal and external planning and collaboration processes and tools, and the collaboration and coordination with GWOT partners, to include the interagency environment. Adding to the Service provided education, professional military education, the USSOCOM Newcomer's Class and the USSOCOM Joint Special Operations Staff Officer Orientation Course, the SC3 was designed to further indoctrinate students to:

- understand the CSO organization and how its divisions support the CSO mission
- know the GWOT family of plans and orders
- understand the Time-Sensitive Planning (TSP) process
- comprehend how external organizations support USSOCOM's GWOT efforts

Key Lessons: USSOCOM responsibilities and functions; USSOCOM J2, J3, and J5 organization, priorities, and challenges; GWOT strategy and plans; CSO GWOT processes; TSP process; CSO enablers; and CSO interagency and international partner support to the CSO.



Joint Special Operations Medical Officer Orientation Course (JSOMOOC)

Course Name: JSOMOOC **Security Level :** **SECRET**
Course Length: 5 Days **Course Type:** Seminar/Lecture
Location(s): Hurlburt Fld, FL **MASL Code:** D175461
E-Mail: jsou.jsomooc@hurlburt.af.mil

Target Audience: This course is an interactive course designed to orient medical officers, senior non-commissioned officers, and US Government civilian employees in comparable grades who serve within the SOF community or in direct support of SOF operations. Other interested military personnel, civilians and international student applications will be evaluated on a case-by-case basis.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director.

Course Description: This course focuses on SOF medical forces, doctrine, policies, medical operations, public health, and tactical medicine. Prior to the advent of the JSOMOOC, SOF medical officer candidates were difficult to identify and once assigned to SOF units their training was sporadic with no identified standard. Unlike operators or line personnel, medical officers generally have no preparation and little knowledge of SOF prior to their assignment. Time, financial, and mission constraints limited the officer's ability to acquire necessary training to operate effectively within the SOF community. JSOMOOC provides that standard of training and significantly reduces TDY expenses, time away from the unit, and provides an excellent background on which to build SOF experience. The course will familiarize attendees with the US SOCOM Mission, roles and capabilities with focus on medical operations in the joint SOF setting. Areas of emphasis will include operations/plans, current lessons learned, intelligence, medical force protection, operational risk assessment, health surveillance and SOF relevant clinical subjects.

Key Lessons: Surgeon briefings from USSOCOM and Service Components, CSO, State Department, ASD/SOLIC (SSTR), and NGOs; SOF functional and regional briefings to include; CA, JSOTF C2, JPRA, EPW issues, Interagency Collaboration, USSOCOM Care Coalition, Medical Training, Logistics and Intelligence.



Joint Special Operations Legal Advisor Course (JSOLAC)

Course Name:	JSOLAC	Security Level :	SECRET
Course Length:	4.5 Days	Course Type:	Seminar/Lecture
Location(s):	Hurlburt Fld, FL	MASL Code:	N/A
		E-Mail:	jsou.jsolac@hurlburt.af.mil

Target Audience: Military judge advocates and paralegals through the rank of O-6 (Army, Navy, Air Force, Marine, including Reserve and National Guard), civilian attorneys, and civilian paralegals, who are employed by the U.S. Government and work with, are currently assigned to, or are pending assignment to, a Special Operations unit, command or Theater Special Operations Command.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director. Applicant should have a recent assignment to a JAG or SJA billet in SOCOM and possess concurring course nomination from SJA USSOCOM.

Course Description: This is an introductory course in SOF legal operations for personnel being assigned as a SOF legal adviser or paralegal. It is not designed to replace the annual USSOCOM SOF Legal Conference which provides annual updates for developments within the SOF legal community. Continuing Legal Education (CLE) credit including ethics will be granted for this course for all State Bar jurisdictions (approx. 30 hours)

Key Lessons: Overview of SOF missions and units; history and development of SOF; Legal authorities (including 10 USC §167) for SOF missions; SOF unique legal / ethical issues (such as wearing nonstandard uniforms and gifts from foreign officials); funding (including MFP-11, security assistance, and CMPF); contracting/procurement issues (including pre-deployment and post-deployment Statement of Requirements and legal reviews); contractors supporting SOF missions; human rights vetting and training; advanced special operations issues; other governmental agency interaction; international agreements; concept of operations (CONOPs) and training program reviews; JCETs and training exercises; and operations with Coalition SOF.

Joint Special Operations Warfighter Certificate (JSOWC)



The Joint Special Operations Warfighter Certificate (JSOWC) is a nominative program that is designed and targeted for Special Operations military officers (O-2 to O-4), warrant officers (W-1 to W-4), and senior non-commissioned officers (E-7 to E-9) who are preparing for, en route to, or serving in a Joint Special Operations assignment (CSO, TSOC, JSOC, JTF, or JSOTF). International student attendance will be considered on a case-by-case basis.

The JSOWC program is an intensive, SOF-focused educational program created to prepare students for assignment to Joint Special Operations duty positions. Supporting the USSOCOM Capstone Concept for Special Operations, JSOWC is designed to meet Joint Special Operations education requirements that have not been traditionally provided at Service schools, career advancement schools, or MOS training. The curriculum is subdivided into three distinct course modules: Module 1, Advanced Planning Applications Course; Module 2, Irregular Warfare Course; and Module 3, Joint Special Operations Collaborative Planning Course. While the modules are mutually supporting, each is independent and may be taken in any sequence based on the student's availability. Completing all three modules qualifies the student for the award of the Joint Special Operations Warfighter Certificate. Class size within this program is limited to no more than 30 students per course in order to utilize a seminar instructional format. Instruction will take place through extensive class discussions, readings, in class exercises, lectures, and examinations. Graduates of the complete program will have the skills to apply Joint Special Operations Doctrine, conduct joint operational level planning for SOF in support of a Joint Force Commander, conduct contingency and crisis action planning in conventional and irregular warfare environments to include interaction and coordination with other U.S. Government agencies.

All certificate program students are required to be graduates of the JSOU web-based Introduction to Special Operations (ISOF) Course which can be found on the JSOU website. Before attending any of the three JSOWC modules, students will need to submit a copy of their ISOF Course Certificate to the Module Course Director. Each module has specific read-ahead documents that help prepare the student for instruction; these documents will be made available under the heading "Online Support to Resident Courses" by course title also on the JSOU website. Additionally, students need to be familiar with the following publications: JP 3-0, Doctrine for Joint Operations, JP 3-05, Doctrine for Special Operations, JP 3-05.1, Joint Tactics, Techniques, and Procedures for Joint Special Operations Task Force Operations, Joint Tactics, Techniques, and Procedures for Special Operations Targeting and Mission Planning, JP 5-0, Doctrine for Planning Joint Operations, and FM 3-24, Counterinsurgency.



Joint Special Operations Advanced Planning Applications Course (JSOWC-APA)

Course Name: JSOWC-APA **Security Level :** **SECRET**
Length: 10 Days **Course Type:** Lecture/Seminar/Certificate
Location(s): Hurlburt Fld, FL., **MASL Code:** D126056
JMET **E-Mail:** jsou.jsowc1@hurlburt.af.mil

Target Audience: This course is designed for Special Operations military officers (O-2 to O-4), warrant officers (W-1 to W-4), and senior non-commissioned officers (E-7 to E-9) who are preparing for, en route to, or currently serving in a Joint Special Operations assignment (CSO, TSOC, JSOC, JTF, or JSOTF). Other military, civilians and international students may be accepted on an case-by-case basis.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director. International student attendance will be considered on a case-by-case basis. Additionally, students are required to complete the Introduction to Special Operations Forces (ISOF) Online Course of instruction located on the JSOU website. Specific read-ahead requirements for JSOWC-APA will be provided by the Course Director upon acceptance. All students should be familiar with the following publications:

- JP 1, Doctrine for the Armed Forces of the United States, 14 May 2007
- JP 3-0, Doctrine for Joint Operations, 13 Feb 2008
- JP 3-05, Doctrine for Special Operations, 17 Dec 2003
- JP 5-0, Doctrine for Joint Operation Planning, 26 Dec 2006

Course Description: This course is one of three modules in the Joint Special Operations Warfighter Certificate (JSOWC) program. The JSOWC objective is for students to understand the linkages between; National Military Strategy, Theater Strategy, USSOCOM Strategy, and the National Security Strategy from the joint SOF perspective. Students will apply the Joint Operation Planning and Execution System (JOPES) as it relates to planning for employment of joint SOF.

Key Lessons: National Policy; Strategy focused at the TSOC Level; SOF Perspective for Joint Operations; Establishing SOF Command & GCC Relationships; Operational Law; Inter-Agency Planning & Coordination; History of Great Military Strategists; Military Deception; JOPES - Contingency Planning, CAP, APEX; Centers Of Gravity/Critical Factor Analysis; Lines of Operation; SOCOM Plans Overview; and Multi-National Operations.

Irregular Warfare Course (JSOWC-IW)



Course Name: JSOWC-IW

Security Level : **SECRET**

Length: 10 Days

Course Type: Lecture/Seminar/Certificate

Location(s): Hurlburt Fld, FL.,

MASL Code: D126057

JMET

E-Mail: jsou.jsowc2@hurlburt.af.mil

Target Audience: This course is designed for Special Operations military officers (O-2 to O-4), warrant officers (W-1 to W-4) and non-commissioned officers (E-7 to E-9) who are preparing for, en route or serving in a Joint Special Operations assignment. Other military, civilians and international students may be accepted on a case-by-case basis.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director. Additionally, students are required to complete the Introduction to Special Operations Forces (ISOF) Online Course of instruction located on the JSOU website.

Course Description: As a module of the Joint Special Operations Warfighter Certificate (JSOWC) program, JSOWC-IW provides an introduction to the concepts and activities which comprise the DoD Joint Operations Concept (JOC) and the 14 activities for Irregular Warfare. The course provides a Strategy-To-Task Approach from Government Policy and USSOCOM Strategy, to implications and operations in the field. The course addresses the In-Direct Approach to Operations and Activities Comprising IW, encompassing military /civilian activities across the range of military operations, in peacetime, crisis and in conflict. The objectives of this course are to provide students a comprehension of IW policies, strategies, and activities for planners at the strategic and operational levels of the interagency, Combatant Command, TSOCs, and Service-Specific Components, to build an understanding of the inter-related nature of IW activities and to demonstrate how to leverage support during planning and operations with state and non-state actors in regional, multi-regional and global engagements.

Key Lessons: Introduction to IW; Analysis of Societies; Populace, Society and Culture affecting IW; Terrorist Analysis, Activities ;Counter-Terrorism (CT); Interagency Collaboration; Insurgency, Opposition Groups and COIN; Application and Support ing IW; Unconventional Warfare; Security Assistance and Foreign Internal Defense (SA/FID); Intelligence and Counterintelligence Operations; Strategic Communications; Information Operations; Psychological Operations; Transnational Criminal and Law Enforcement Activities; and Civil-Military Operations.



Joint Special Operations Advanced Irregular Warfare Course (JSOIWA)

Course Name: JSOIWA **Security Level :** **SECRET**
Length: 12 Days **Course Type:** Lecture/Seminar/Certificate
Location(s): MacDill AFB, FL., **MASL Code:** N/A
JMET **E-Mail:** jsou.jsoiwa@hurlburt.af.mil

Target Audience: This course is designed for Special Operations military officers (O-2 to O-4), warrant officers (W-1 to W-4), and non-commissioned officers (E-7 to E-9) who are preparing for, en route to, or serving in a Joint Special Operations assignment. Other military, civilian and international personnel may be accepted on a case-by-case basis.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director. Specific read-ahead material will be provided upon course acceptance by the Course Director.

Course Description: This course is designed to improve students' capability for critical thinking and planning for future irregular security challenges. The course is oriented towards understanding the population, modern enemy, and friendly whole of government capabilities in Insurgency / Counterinsurgency, Security Force Assistance, Terrorism / Counterterrorism, Unconventional Warfare, Stability and Support Operations, and Information Operations. The course also focuses on operationalizing IW theories applied to historical and current operations as well as cutting edge thought on relevant IW subjects. Learning occurs through a variety of methods both in and out of class: 30-50 pages of reading per night, journaling, lecture, seminar discussions, case studies, SME panels, and individual counseling sessions. Students should walk away with a significantly improved capability for critical thinking and planning about future irregular security challenges.

Key Lessons: Understanding the Population in IW; Organized Crime and IW; The Future Joint Operating Environment and Armed Groups; Religion and Terrorism; SSTR and the Role of Development in IW; Interagency and SOF; Theories of Insurgencies; Operational Law and IW and Future SOF and IW

Joint Special Operations Collaborative Planning Course (JSOWC-CP)



Course Name:	JSOWC-CP	Security Level :	SECRET
Length:	10 Days	Course Type:	Lecture/Seminar/Certificate
Location(s):	Hurlburt Fld, FL., JMET	MASL Code:	D126058
		E-Mail:	jsou.jsowc3@hurlburt.af.mil

Target Audience: This course is designed for Special Operations military officers (O-2 to O-4), warrant officers (W-1 to W-4), and non-commissioned officers (E-7 to E-9) who are preparing for, en route to, or serving in a Joint Special Operations assignment (CSO, TSOC, JSOC, JTF, or JSOTF). Other military, civilians and international may be accepted on a case-by-case basis.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director. Additionally, students are required to complete the Introduction to Special Operations Forces (ISOF) Online Course of instruction located on the JSOU website. Specific read-ahead material will be provided upon course acceptance by the Course Director.

Course Description: The Joint Special Operations Collaborative Planning Course is a module in the Joint Special Operations Warfighter Certificate (JSOWC) program. Week one of the course focuses on individual use of tools and planning doctrine. During the second week, students will form into joint planning groups in order to analyze, develop solutions to and brief a joint SOF answer scenario for to a typical joint planning problem. The course includes approximately 16 lessons supported by discussion and practical exercises. Additionally, this course includes an instructor-facilitated exercise and concludes with a comprehensive, student-led planning exercise.

Key Lessons: Doctrinal Basis for SOF Planning; Effects, Fires and Targeting; Operational Level Planning; Planning Support Agencies and Activities; and Digital Planning (Falconview, Combat Flight Planning Software - CFPS, Adaptive Planning Software - APS, Command Post of the Future - CPOF) and Collaborative Tools (Defense Collaboration Tool Suite, Defense Connect Online, Net-Centric Enterprise Services, mIRC, IWS, Netmeeting, various WICs and Portals).

Joint Contemporary Insurgent Warfare Course (JCWIC)

Course Name:	JCIWC	Security Level :	SECRET
Length:	3 Days	Course Type:	Lecture/Discussion
Location(s):	MacDill AFB, FL.,	MASL Code:	D
	Multiple	E-Mail:	jsou.jciwc@hurlburt.af.mil

Target Audience: This course is designed for Special Operations military officers (O-2 to O-4), warrant officers (W-1 to W-4), and non-commissioned officers (E-7 to E-9) who are preparing for, en route to, or serving in a Joint Special Operations assignment (CSO, TSOC, JSOC, JTF, or JSOTF). Other military, civilians and international may be accepted on a case-by-case basis.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director.

Course Description: The Joint Contemporary Insurgent Warfare Course (JCIWC) is a three-day educational program built as a survey/orientation course. This course is designed for USSOCOM and subordinate command personnel, in the grades of non-commissioned officer through O-5. This course also accepts DoD and non-DoD U.S. Government personnel whose job requires knowledge of irregular war and personnel in intelligence and planning positions. The course uses presentations, lectures, and seminar discussions to provide a strategic and operational-level overview of insurgent warfare. The JCIWC has three modules of instruction. The first module focuses on insurgents and the US Historical response. It teaches insurgent theory, ideologies, strategies, and infrastructures, and the second module focuses on current US response and continues with US national policy, doctrine, and addresses the roles of the US Country Team and interagency operations with regards to intra-state conflict. The third module uses a case-study methodology to compare and contrast current and past internal conflicts.

Key Lessons: Insurgency Theory and Practice; US Strategy and GWOT; US National Policy: FID and IDAD; SFA and Developing PN Capacities; Case Studies.

Special Operations Forces Senior Enlisted Course (SOFSEC)



Course Name:	SOFSEC	Security Level :	SECRET
Length:	10 Days	Course Type:	Lecture/Discussion
Location(s):	MacDill AFB, FL.,	MASL Code:	D126018
	Multiple	E-Mail:	jsou.sofsec@hurlburt.af.mil

Target Audience: This course is designed for senior enlisted (E-7 to E-9) personnel with a limited background in SOF or joint SOF who are currently assigned to or soon to be en route to a joint special operations assignment or any senior enlisted leaders who will be working directly for or with joint Special Operations Forces. This course is open to International SOF students.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director.

Course Description: The SOFSEC objective is to provide SOF senior enlisted personnel with the knowledge necessary to enhance their effectiveness in the Joint SOF environment and strengthen their inter-operational skills in order to make students as effective in the joint environment as they are in their own service. This course fosters interoperability and cohesion among Special Operations Forces (SOF) senior enlisted leaders working in a joint environment. It exposes SOFSEC students to a broad view of the service components and their functions, and operations of the United States Special Operations Command (USSOCOM). SOFSEC features Army, Navy, Marine Corps and Air Force instructors, as well as civilian guest speakers who are experts on specific topics related to SOF operations.

Key Lessons: Joint Special Operations Command and Control; Command Relationships; Joint Doctrine; Theater Special Operations Commands; AOR Operations; FID; SOF Planning - ATO; JOPP/JOPES; Orders; SOF Logistics; Personnel Recovery; Legal Aspects of SOF; SOF Aviation - Missions, Capabilities, C2; and Legal Aspects for SOF.

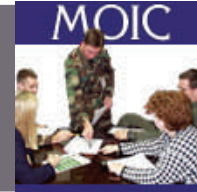
Department of Academics Courses



Included in this section:

Methods of Instruction Course (MOIC)

Methods of Instruction Course (MOIC)



Course Name: MOIC

Security Level : UNCLASSIFIED

Length: 10 Days

Course Type: Lecture/Discussion

Location(s): Hurlburt Fld, FL

MASL Code: N/A

E-Mail: jsou.moic@hurlburt.af.mil

Target Audience: Newly assigned/hired JSOU faculty members are the top priority. Special Operations Forces (SOF) personnel teaching in any service or joint education environment are the 2nd priority. MOIC is a joint SOF academic instructor course.

Attendance Criteria: This is a nominative course. Students interested in attending must apply online at the JSOU website and be accepted by the Course Director.

Course Description: This course prepares JSOU faculty members and other selected SOF instructors to develop curriculum and teach curriculum while creating active learning environments focused on higher levels of learning through the use of various teaching methodologies. A brief overview of learning theory, the Instructional Systems Design process and development of level-of-learning lesson plans is provided to allow immediate application of the instructional strategies that are discussed and practiced within the course. The latter part of the course introduces learning evaluation and addresses basic principals in test item validity and construction. Students teach three graded lessons using three different methodologies. They are exposed to three additional methods taught by fellow students. The methods taught in the course include lecture, guided discussion, case study, experiential learning, teaching interviews/panel discussions and demonstration performance. This version replaces the 5 day MOIC, MOIC-A, and MOIC-E, Aspects of MOIC-V are incorporated as well.

Key Lessons: Instructional Systems Development (ISD) and Course Design; Developing Level of Learning Objectives and Samples of Behavior; Organizing and Supporting Lessons; Adult Learning Selection of Teaching Methods; Practice Teaching and Test Development.

Department of SOF Senior Enlisted Programs



Included in this section:

Joint SOF Senior Enlisted Academy (JSOFSEA)

Department of SOF Senior Enlisted Programs

Joint SOF Senior Enlisted Academy (JSOFSEA)

New Development!!

The purpose of the JSOFSEA is to educate SOF senior enlisted leaders in mission-oriented leadership, providing them the knowledge to think critically and lead successfully in the future operating environment. The course of study is intended to prepare senior enlisted personnel for leadership positions in Theater Special Operations Commands and SOF Component Commands.

The JSOFSEA is chartered to conduct joint (Army, Navy, Air Force, Marine) SOF senior enlisted leadership education. The preponderance of the course curriculum will focus on SOF-specific warfighting and organizational tasks. In addition, the curriculum will be designed to accommodate service-specific senior enlisted PME requirements. In-residence instruction is expected to last for approximately eight weeks. If required, a Distance Learning (DL) phase will be conducted in the six months prior to attending the in-residence phase. Course curriculum will consist of blocks of instruction on leadership, national security strategy, joint SOF warfighting, communications, resource management, SOF history/heritage and a course-culminating exercise.

Future developments for the JSOFSEA can be found on the JSOU website.



Other JSOU Education Opportunities



Included in this section:

- VTI Capabilities
- PME Support
- Conferences & Symposia
- Joint Mobile Education Teams (JMETs)
- CT Fellowship Program
- JSOU Press

Other JSOU Education Opportunities

VTI Capabilities

JSOU maintains a robust Video Tele-Instruction (VTI) capability. By leveraging Video Tele-Conferencing technology, JSOU is able connect with SOF Operators all over the world and deliver educational content and learning events directly to their austere locations. JSOU maintains a commercial ISDN capability allowing connections to most civilian institutions and three DISN Video Services – Global (DVS-G) site IDs that have the ability to connect with almost all DOD or government sites. With secure capability up to the US SECRET level, JSOU is able to deliver classified educational content to SOF members at their home station or deployed location. In this way JSOU can educate a distant classroom comprised of SOF operators and enablers for the same cost of sending just one student to a JSOU campus for an in residence course. JSOU will remain on the leading edge of technology in order to provide the SOF community with the best, most flexible and accessible education possible to all interested students.

PME Support

JSOU regularly participates in enhancement of the professional military education system's courses and programs. The university sends instructors to teach the Joint Force and SOF portions in the PME programs of study. JSOU also provides support to various war gaming exercises, SOF elective courses and related lectures.



Conferences & Symposia

JSOU is constantly involved in providing joint SOF educators, SOF partners and enablers, interagency members and much of the international community with opportunities to gather among other education professionals to address important topics in a conference or symposia-type setting. JSOU develops and hosts a yearly Joint SOF Education Conference. The university has partnered with Harvard's Carr Center in 2008 to offer expertise in the area of counter-insurgency (COIN). JSOU also provides Subject Matter Experts (SMEs) for conferences and symposia such as SOF Week International and for conferences such as the Sovereign Challenge Fall Conference.

Other JSOU Education Opportunities

Joint Mobile Education Team (JMET)

As requested, JSOU globally deploys tailored Joint Mobile Education Teams (JMETs) in order to provide specific instruction in support of joint SOF educational objectives. The primary customers whose objectives JSOU will typically support are the joint, operational-level SOF headquarters, such as Theater Special Operations Commands (TSOCs) and Joint Special Operations Task Forces (JSOTFs); however, given availability of resources, JSOU will deploy JMETs to support single-Service SOF objectives, as well. JMETs are normally comprised of 1-5 SOF Subject-Matter Experts (SMEs); JMET events normally last from 3 days to 2 weeks.



CT Fellowship Program

The Joint Special Operations University Combating Terrorism Fellowship Program focuses on developing international partnerships and networks that will strengthen and enhance U.S. efforts in combating terrorism. Based on a mix of traditional and new principles of special operations, the program is designed to build individual, country, and regional combating terrorism capacity and capabilities through in-residence course offerings and traveling Joint Mobile Education Team programs. This strategic- and operational-level combating terrorism educational program provides the USSO-COM and its respective theater and combatant commanders the educational means to cultivate joint SOF and interagency subject matter experts while strategically building and leveraging a global network of international SOF personnel in accordance with the Global War on Terrorism strategic goals. The academic presentations are intended to create an understanding of the U.S. strategic goals for combating terrorism worldwide, to appreciate the breadth of and potential for international contributions to transnational strategic concepts and to best apply host nation and regional capabilities over time in concert with international war fighting partner efforts.

Other JSOU Education Opportunities

JSOU Press

JSOU Press is the publishing arm of the Strategic Studies Department. Established in April 2005, JSOU Press publishes an average of one monograph or collection of papers a month, authored by JSOU senior and associate fellows, SOF operators, Professional Military Education (PME) students, and other scholars on topics relevant to Special Operations Forces. JSOU Press publications and their authors regularly find themselves in classrooms supporting JSOU's educational mission. Some publications are included as readings to support classes taught in the armed services' staff colleges and war colleges, and the authors are likewise invited to speak for graduate-level seminars related to their work. All publications are posted on the JSOU website home page. This site is open to the public and allows for the free distribution and discussion of ideas and issues of importance to USSOCOM. JSOU encourages SOF personnel to contribute their experiences and ideas to the

"Education + Experience = Wisdom"

Admiral Eric Olson, Commander, USSOCOM


- SOF Education Conference, July 2008

SOF community by publishing with JSOU Press. The point of contact for submitting monographs or papers is the JSOU Research Manager who can be contacted via e-mail at jsou.research@hurlburt.af.mil or phone at 850 884 1569. In addition to JSOU published documents, the University offers links to PME institutions and other repositories for papers and reference documents. Through its publishing platform and online presence, JSOU is able to influence real-world change by maximizing the reach and impact of its essential offering--ideas.



JSOU Portal

<https://jsoupublic.socom.mil>



Joint Special Operations University

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[.MIL Only Accessible Sites : Education Gateway](#) || [Medical Gateway](#)


Welcome! to Joint Special Operations University

The *Joint Special Operations University (JSOU)*, a Direct Reporting Unit to USSOCOM, resides at Hurlburt Field, FL and is co-located with the *U.S. Air Force Special Operations School (USAFSOS)*. With active duty, reserve, and civilian faculty members from the Army, Navy, Air Force, and Marine Corps, JSOU delivers unique SOF educational opportunities through in residence courses and integration of SOF curriculum with service Professional Military Education Schools.


OUR MISSION IS...to educate Special Operations Forces executive, senior, and intermediate leaders and selected other national and international security decision-makers, both military and civilian, through teaching, research, and outreach in the science and art of Joint Special Operations.

Please take the time to read our [President's Welcome Message](#) and our [University History](#).

JSOU Future Concept, Academic Handbook, and Factbook now available!



AUGUST Highlights



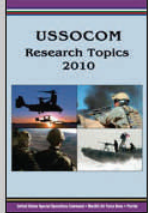
Joint Special Operations Forces Senior Intelligence Leaders Orientation Seminar: August 24-28 2009

This seminar provides critical information and an introduction to the joint SOF intelligence activities, functions, and processes supporting USSOCOM missions. The seminar addresses the elements within the J-2, the interagency, components, Theater Special Operations Components (TSOC), acquisitions, and emerging areas of interest. The seminar will highlight challenges within the intelligence community in support of SOF operations.

Workshop - December 2009

Development of current SOF-related research topics is a vital mission of the Joint Special Operations University and its partners throughout USSOCOM. In order to accomplish the development and refinement of proposed topics, a JSOU-sponsored workshop will be held 7-10 December 2009 at the Davis Conference Center, MacDill AFB, FL. This workshop is open to any USSOCOM personnel with an interest in creating the topic list used by SOF PME students, JSOU Senior Fellows, and other researchers.

If you are interested and able to attend, please [click here](#) to request attendance.



USSOCOM Research Topics 2010

JSOU

JSOU Portal and SOF Education Gateway

JSOU Portal

JSOU has embarked on an initiative to build an education and research portal to support the special operations community and promote collaboration through the use of Microsoft SharePoint technologies.

The primary focus of the portal is to support JSOU students with a collection of relevant content in several different formats for each course. Students will access all course reference materials, prerequisite information, and reach-back materials through the portal. In addition, students will be able to view and track their progress through JSOU curriculum and certificate courses via online transcript access.

In addition to being a student-centric educational performance support system the portal will foster research through functional area content libraries. These libraries will aggregate government and privately published articles, papers, and references on topic areas such as interagency collaboration, irregular warfare, etc. These libraries will also expose functional focused events and opportunities to contribute to the community through research and outreach.

Links to Other Joint SOF-Related Courses



Included in this section:

The following pages display a list of education institutions and courses that may be of interest and applicable to joint SOF students. Although not an all-inclusive list, it is compiled to the best of our ability. JSOU is pleased to offer you links to these educational opportunities for your further exploration. If you are aware of other applicable courses that are not listed here, please forward course and/or contact information to the JSOU Executive Officer (JSOU-XO) at DSN 579 2756 or COMM (850) 884 2756.

Links to Other Joint SOF-Related Courses

United States Air Force Special Operations School (USAFSOS)

The United States Air Force Special Operations School at Hurlburt Field, FL offers the following courses (most are 1-2 weeks each) to interested students. Please visit their website for more information at <http://jsoupublic.socom.mil/usafsos/index.php>

- Contemporary Insurgent Warfare Course
- Insurgency and Foreign Internal Defense
- Joint Operational Influence Seminar
- Cross-Cultural Communications Course
- Sub-Saharan Africa Orientation Course
- Russia, Eurasia Orientation Course
- South/Central Asia Orientation Course
- Latin America Orientation Course
- Asia-Pacific Orientation Course
- Middle East Orientation Course
- Special Operations Liaison Element
- Joint Special Operations Air Component
- JSOAC Commanders' Course
- Space Applications for Special Operations
- USAFSOS Irregular Warfare Seminar (IWS)

505th Training Group (505th TRG), Hurlburt Field, FL

<https://505ccw.hurlburt.af.mil/505trg/index.html>

- **Joint Air Tasking Order Process Course (JATOPC), 3 Weeks**

This course trains joint personnel (O-5 and below) who may be assigned to a Joint Air Operations Center (JAOC) to perform Service liaison or other duties. Personnel receive education and training on joint and Service doctrine; Theater Air-Ground System; JAOC organization, processes and systems for planning, producing, executing and assessing an ATO. Training consists of academics, seminars, computer labs, practical exercises, and an end-of-course exercise.

- **Joint Air and Space Operations Senior Staff Course, TS, 5 Days (3 times/year)**

This is a senior professional military training program offered by the 705th Training Squadron. The course uses presentation and discussions to provide an overview of the planning, coordination, integration, employment and implementation of air operations strategy in combined/joint operations. The program is designed to prepare Colonels and key Lt Colonels selected by their commands for senior leadership responsibilities in a Combined/Joint Air and Space Operations Center (C/JAOC).

Links to Other Joint SOF-Related Courses

US Army War College

<http://www.carlisle.army.mil/>

- **Joint Force Land Component Commander (JFLCC) Course**, 1 Week (3 times/year) at Carlisle Barracks, PA

The JFLCC Course is a senior-officer level (O-7 to O-10) professional education course conducted at the US Army War College, under the direction of Training and Doctrine Command (TRADOC). The course prepares senior officers to function effectively as Land Component Commanders for theater-level operations conducted in a joint, multinational, and interagency environment. Commanders will prepare themselves to formulate and execute complex land operations that provide Combatant Commanders with a full spectrum of rapid, decisive and sustained land dominance capabilities that are critical to effective national policy accomplishment.

United States Naval War College

<http://www.nwc.navy.mil/>

- **Joint Force Maritime Component Commander Flag Course (JFMCC)**, 2 Weeks

The JFMCC is a general officer course taught at Newport, Rhode Island designed to prepare future Maritime Component Commanders to plan and execute complex maritime operations. The course develops perspectives necessary at the component commander level for Flag and General Officers to gain a high degree of confidence with the concepts, systems, language, and processes to effectively employ naval forces in a joint/coalition/interagency environment. The JFMCC Flag Course addresses the practical challenges confronting the maritime operational commander, addresses actual regional concerns, and outlines the JFMCC capabilities to address those concerns. Further, the course considers existing JFMCC concepts and doctrine, operational-level capabilities, command and control processes and applications, and the considerations and expectations of joint force commanders as well as supporting functional component commanders.

US Marine Corps Center for Advanced Operational Culture Learning

<http://www.tecom.usmc.mil/caocl/>

This site contains culturally relevant resources such as current news and analysis, maps and images, digital media debriefs, tactics, and language (Arabic, Russian, French, Spanish, Turkish, and Uzbek), which enable users to explore operational culture in Operation Iraqi Freedom, Operation Enduring Freedom, Caucasus and Central Asia, South Asia, and Africa.

Links to Other Joint SOF-Related Courses

US Air Force Air University

<http://www.au.af.mil/>

- **Joint Flag Officer Warfighting Course (JFOWC)**, 2 Weeks

The JFOWC is a general officer course taught at Maxwell AFB, Montgomery, Alabama designed to teach future task force commanders and senior staff members the challenges and requirements of joint warfighting. Established and controlled by the four Service Chiefs, the course focuses on the functions of combatant commands, regional warfighting issues, and interdepartmental and intergovernmental relationships. Serving and retired combatant commanders provide instruction in their area of responsibility as well as providing combatant and component perspectives on the planning and warfighting scenarios played out during the course.

- **Joint Forces Air Component Commander Course (JFACC)**, 2 Weeks (2 times/year) and the **Combined Forces Air Component Commander Course (CFACC)**, 1 Week (1 time/year)

JFACC and CFACC are taught at the Air University at Maxwell AFB, Montgomery, Alabama. They are the result of a 1994 decision by all the service chiefs to establish a refresher course for one- and two-star flag officers of all U.S. components on the business of forming and serving as a JFACC for a Joint Force Commander. The CFACC is the same curriculum as the JFACC, but the attendees include other nations' flag officers (predominantly from NATO allies). The JFACC enrolls 14 flag officers. The CFACC is composed of US and allied flag officers.

NATO School, Oberammergau, Germany

www.natoschool.nato.int

- **NATO Targeting Course (N3-17)**, 5 Days

The aim of this course is to familiarize NATO and invited nation's students with the Joint/Combined/Coalition force applications and targeting cycle. Attendees may include: Officers from OF-1 to OF-4 level as well as NCOs assigned or selected for assignment to organizations performing duties directly associated with the planning for and employment of military force in support of joint/combined/coalition objectives; exercise planning staffs responsible for evaluating Force Application/Target processes; staff personnel responsible for writing deliberate and crisis action plans involving conventional force application; advisors to senior level decision makers; and civilian equivalents that work in topic related fields.

- **NATO Special Operations Aviation Planning Course (S3-15)**, 5 Days

The aim of this course is to provide students from national, joint or combined organizations the knowledge to plan and employ special operations aviation forces at the operational level as part of a NATO Combined Joint Forces Special Operations Component Command (CJFSOCC) in support of a NATO-led operation including the NATO Response Force (NRF). Attendees may include: NATO officers (up to OF 5) and SNCOs

Links to Other Joint SOF-Related Courses

(OR 8) including reservists or other personnel who are assigned to or selected for assignment to a NATO or national organization performing any duties directly associated with the planning of SOF air operations in support of NATO, Crisis Response Operations or Article V operations or a planning staff member responsible for SOF aviation planning at the second and third level or equivalent headquarters.

- **NATO Operational Planning Course (N3-54), 2 Weeks**

The aim of this course is to prepare operational planners for roles as members of joint operational planning groups or related staff sections within NATO military headquarters, including Combined Joint Task Forces and the NATO Response Force. The course is directed to military officers (OF-3 to OF-5) who are assigned to or selected for assignment to NATO or national positions that involve the planning of combined joint operations. Officers in J3 or J5 assignments and those who are primary members of joint operational planning groups may receive priority.

- **NATO CIMIC Staff Course (M9-57), 5 Days**

The aim of this course is to explain the context within which CIMIC is practiced in a NATO-led operation and teach the principles, tasks and skills needed to assume a position in a planning, liaison or operation cell in a J9 of a NATO Headquarters. The course is designed for officers (and senior NCOs) who will be employed in NATO HQ staff positions working in CIMIC functions. It is open to NATO, EU and PfP Nations. Members of Civilian Organizations can be invited. Priority is given to officers (OF 2 to OF 5) who are or will be members of a NATO HQ staff.

- **NATO Operational Liaison CIMIC (M9-59), 5 Days**

The aim of this course is to explain how to liaise properly between a task force commander / J9 / G5 and civil actors within a theatre. The course is open to NATO HQs, NATO, PfP and MED DIA Nations and IOs / NGOs. Nominees should be officers, NCOs or civilian equivalents (OR-8 to OF-4) assigned or selected for assignment to a CIMIC or CIMIC related appointment in a NATO HQ or NATO HQs unit or representatives from IOs and NGOs acting at the operational level.

Center for International Health and Cooperation (CIHC)

<http://www.cihc.org/index2.html>

- **International Diploma in Humanitarian Assistance (IDHA), 1 Month; Various world-wide locations**

The IDHA offers a comprehensive, unified training program suitable for all international relief agencies. The course enables aid workers and their organizations to function more effectively and efficiently in times of war or following natural calamities. The IDHA is a highly intensive, multi-disciplinary academic course designed to simulate a humanitarian crisis, with lectures, workshops and field experiences.

Links to Other Joint SOF-Related Courses

United States Joint Forces Command (USJFCOM)

<http://www.jfcom.mil>

- **Keystone Joint Operations Module**, 4 Days at US Joint Forces Command's Joint Warfighting Center in Suffolk, Va

The Keystone Course educates command senior enlisted leaders (CSELs) currently serving in or slated to serve in a general or flag officer level joint headquarters or service headquarters that could be assigned as a joint task force. Keystone fellows visit combatant commands, joint task forces and senior leadership (both officer and enlisted) in the Washington, D.C. area to explore the relationships and challenges of operating in a joint environment. Specifically, the course covers the special relationship between the command senior enlisted leader of a joint force commander and the enlisted personnel from all the services operating under the commander. Prerequisite: SEJPME at JFSC.

- **Capstone Joint Operations Module**, 4 Days at US Joint Forces Command's Joint Warfighting Center in Suffolk, Va

The Capstone program ensures newly selected flag and general officers understand the fundamentals of joint doctrine, how to integrate the elements of national power to accomplish national security and military strategies, and how joint, interagency, and multinational operations support national strategic goals and objectives. Participants travel extensively as part of the program, visiting key U.S. military commands in the United States and abroad, where they interact with commanders, U.S. ambassadors and embassy personnel, and the senior political and military leaders of foreign governments.

- **Pinnacle Joint Operations Module**, 5 Days at the National Defense University and US Joint Forces Command's Joint Warfighting Center

Pinnacle's mission is to convey to the potential joint/combined force commander an understanding of national policy and objectives with attendant international implications and the ability to operationalize those policies and objectives into integrated campaign plans. The overarching goal is to set conditions for future success in the joint, combined, and interagency arenas by utilizing advanced knowledge of operational art to underpin the instinct and intuition of the prospective commanders to establish an understanding of national policy and objectives, as well as international implications. The Goldwater-Nichols Department of Defense Reorganization Act of 1986 requires all rising active duty general and flag officers attend Capstone. DoD Senior Executive Service (SES) employees may also attend.

Links to Other Joint SOF-Related Courses

United States Agency for International Development Office of U.S. Foreign Disaster Assistance (USAID/OFDA)

<http://www.usaid.gov/>

- **Joint Humanitarian Operations Course (JHOC)** ; 2 Days; various USG locations
This course helps select U.S. military leaders and planners to discuss the relationship between USAID, its partners, and the US military, and it prepares participants to work collaboratively during humanitarian assistance/ disaster response (HA/DR) operations. Attendees will become familiar with USAID; its structure, mandate, role and HA/DR responsibilities along with those of other US government, international, and non-governmental organizations.

Center for Civil-Military Relations (CCMR)

<http://www.ccmr.org/public/spd.cfm/spi/courses>

The CCMR offers the following Counter-Terrorism focused courses (1 to 3 Weeks each by Mobile Education Team) to interested applicants:

- Civil Military Responses to Terrorism MET (MASL # P309069)
- Civil-Military Responses to Terrorism (Regional) (MASL # P273011)
- Civil-Military Responses to Terrorism (Global) (MASL # P179018)
- MET Civil-Military Cooperation (CIMIC) and Combating Terrorism (MASL # P179021)
- Civil-Military Responses to Terrorism: Maritime Security (MASL # P309044)
- Civil-Military Responses to Terrorism: Countering Ideological Support of Terrorism (CIST) (MASL # P309042)
- Civil-Military Responses to Terrorism: Consequence Management (MASL # P309041)
- Civil-Military Responses to Terrorism: Intelligence and Combating Terrorism (MASL # P309043)
- Maritime Terrorism (MASL # P179022)

Links to Other Joint SOF-Related Courses

Center of Excellence in Disaster Management and Humanitarian Assistance (COE)

http://coe-dmha.org/course_chart.htm

- **Combined Humanitarian Assistance Response Training (CHART)**, 5 Days; Various world-wide locations

CHART is an introductory course designed to introduce military and civilian personnel to the spectrum of humanitarian action within complex emergencies and natural disasters. Course participants will discuss the unique issues in coordination, public health, security, and logistics necessary to support or execute a humanitarian program or operation.

Special Operations Command Joint Forces Command (SOCJFCOM)

<http://www.socjfc.com.jfcom.mil/Newcomers/index.htm>

- **Joint Special Operations Task Force (JSOTF) Course – Level I** (Self-paced, online, 9 Modules)

This course is designed for an individual assigned to or en route to a JSOTF HQ or TSOC, who is service specialty or branch qualified, but is not necessarily joint or SOF qualified. The learning objectives focus on basic joint doctrine, SOF command and control structures and the JTF operational planning process. This course also provides information on specific functional areas of a JSOTF Staff, basic knowledge of AOF Component Commands and missions/capabilities/limitations.

- **JSOTF LEVEL II Course**, 5 Days

The Level II course, conducted in Suffolk, Va., is for those transferring to a theater special operations command assignment or being assigned as an individual augmentee to a JSOTF. The course represents what the warfighter will see at a JSOTF headquarters. The JSOTF in-resident training is the in-house module in the JSOTF program that uses presentations, discussion and personal interaction to provide an overview of doctrine, planning, coordination, integration, employment, and implementation of a CJSOTF in combined/joint operations.

- **JSOTF Level III - Joint SOF/JSOTF Collective Training**, Various course lengths and locations

This Level III - Joint SOF/JSOTF Collective training, conducted in Suffolk, Va., consists of joint SOF collective training for joint SOF headquarters. This training is for individuals who are assigned, or anticipate being assigned, to a JSOTF headquarters or a TSOC, and for units training for JSOTFs, TSOCs and Combatant Commands level staffs employing SOF in specific missions. This training is usually conducted at the unit's location via various means ranging from helping unit "exercise project officers" plan an exercise to assistance during actual operations, such as Operation "Enduring Freedom" and "Iraqi Freedom".

Links to Other Joint SOF-Related Courses

Joint Personnel Recovery Agency (JPRA), Personnel Recovery Education and Training Center (PRETC)

<http://www.jptra.jfcom.mil/military/directorates/pretc/pr102.htm>

- **Joint Personnel Recovery Fundamentals for Commanders and Staffs**, Self-paced CD Course

The objective of this course is to familiarize all personnel within DoD on Personnel Recovery (PR) policies, concepts, roles, responsibilities, planning and execution. It is broken down into eight units: Introduction to Personnel Recovery, Functions and Responsibilities, PR Preparation, Planning, Joint Operations Procedures and Techniques, Service Capabilities and Limitations. It is currently offered as an Advanced Distributed Learning Computer Based Training Product. This course is designed for all (E-4 to O-5 or civilian equivalent) personnel involved in personnel recovery.

- **Personnel Recovery Fundamentals for the Joint Staff Officer**, 19 Hours over 8 Weeks by Mobile Training Team

The objective of this course is designed to familiarize future joint staff officers attending JPME Level II at the Joint Forces Staff College (JFSC) with the PR roles and responsibilities of the Combatant Command and how to cohesively integrate PR into deliberate and crisis action planning.. This course provides training for future joint staff officers who will perform PR related planning for their commands and is broken down into eight sessions: *Session 1: Introduction to PR, Session 2: Recovery Considerations, Session 3: PR Planning Considerations, Session 4: Intelligence support to PR, Session 5: Joint Staff PR Coordination, Session 6: Incorporation of PR in Crisis Action Planning, Session 7: Table Groups brief Concept of PR Architecture in our Theater of Operations, Session 8: Table Top CPX and Graduation.* This course is designed for officers (O-3 to O5) who have been assigned to, or are being assigned to, a Combatant Command and either have an interest in or duties to incorporate PR planning into deliberate and crisis action planning.

- **Joint Personnel Recovery Fundamentals for Commanders and Staffs**, 3 Days by Mobile Training Team

The course objective is to familiarize the JTF or operational level staff with their responsibilities to prepare, plan, coordinate, and execute Personnel Recovery (PR). This course is designed for personnel in the grades of E-5 to O-6 who are assigned to, or are being assigned to, a JTF with duties to plan and execute PR. The course provides fundamental education on preparing for, planning, coordinating, and executing PR as a JTF or operational level staff / operations center. This program is divided into ten academic modules: Introduction; PR Requirements; Recovery Force Planning; Command and Control Considerations; Intelligence Support for Personnel Recovery; Repatriation Planning; JPRC/PRCC Roles and Responsibilities; Information Management; Mission Management, and a CPX.

Links to Other Joint SOF-Related Courses

Joint Forces Staff College - National Defense University (NDU)

<http://www.jfsc.ndu.edu/>

- **Joint, Interagency, and Multinational Planner's Course (JIMPC)**, 5 Day/40-Hour seminar

This course is taught by the Joint Forces Staff College, National Defense University in partnership with the DoD Office of Force Transformation (OFT). The course is designed to educate officers (O-4 to O-6) and civilian equivalents in national security policy, inter-agency process, and joint and multinational operations planning with focus on inter-agency and multinational coordination through transformational concepts such as the Joint Interagency Coordination Group (JIACG) and the Standing Joint Task Force Headquarters (SJTFHQ) and to enhance planning skills necessary to be more fully enabled planners for a unified commander in answering the challenges of complex contingencies and effective campaign planning.

- **Joint Interagency Operations Planning Exercise Course (JIOPX)**, 2 Weeks

This course is a certificate course that capitalizes on two existing courses – the 10 week JCWS JPME II and the 1 week Joint Interagency Multinational Planner's Course (JIMPC). Officers (O-4 to O-6) and civilian equivalents may apply. The curriculum uses a background scenario, based on a fictitious combatant command to provide a framework for the ordering of lessons as well as a contextual framework for the assignment of students during exercises. The lessons and practical exercises are structured to replicate normal planning staff functions.

- **Joint C4I Staff and Operations Course (JC4ISOC)**, 3 Weeks

This course aims to provide students with a broad understanding of approved joint C4I doctrine and current policy guidance; apply thinking of joint C4I concepts and organizations to operational level of warfare (JTF action officer focused); and apply skills/procedures for duty in joint or service C4I staff operations and planning assignments. The course's six primary focus areas include Command and Control, Network Operations, Intelligence, Space Operations Support, Joint Interoperability, and C4I Planning. The primary target audience is staff officers, both military and civilian (O3 – O6, GS11 – GS15 and selected E8/E9) en route to C4I decision making positions requiring a broad understanding of joint C4I doctrine and operational level planning.

- **Homeland Security Planners Course (HLSPC)**, 5 Days

HLSPC is a 40-hour certification course taught by the Joint and Combined Warfighting School, Joint Forces Staff College. The course is designed to educate U.S. mid-grade officers (O4 and O5) in homeland security matters such national-level HLS policy, strategy, and plans; Department of Defense HLS policy, strategy, and plans; joint planning processes; and the HLS interagency process. The course will enroll roughly equal numbers of military and interagency participants.

Links to Other Joint SOF-Related Courses

- **Joint Information Operations Planning Course (JIOPC)**, 4 Weeks, offered only in residence at the JFSC

The objective of the JIOPC is to educate and train military students (O-4 through O-6, and DoD Civilian equivalents) to plan, integrate, and synchronize full spectrum IO into joint operational-level plans and orders. Specifically, the course focuses on the following six (6) learning areas: Joint Operations Planning and Execution System (JOPES); Joint Intelligence Preparation of the Environment; IO Planning; Interagency Planning & Coordination; Military Deception (MILDEC); and Operations Security (OPSEC). Throughout the course the students use traditional planning methodologies within the joint planning community. The course is based upon joint doctrine that is reinforced, when necessary, by a compilation of various tactics, techniques, and procedures from throughout the Department of Defense.

- **Joint Planning Orientation Course (JPOC)**, 1-2 Days

The objective of this course is for each student to gain familiarity with the commands and agencies involved with, and the procedures and techniques used within the Joint Operation Planning and Execution System (JOPES). The JPOC is intended for US Officers and DoD Civilians and contractors involved in planning at the operational level of war. The JPOC is focused on the Joint, Service, Combatant Command and Service Component Command staff officers involved in Contingency and Crisis Action planning.

- **Joint Information Operations Orientation Course (JIOOC)**, 1 Week

The objective of the Joint IO Orientation Course is to educate and train US government personnel (military grades O-2/3 to O-6 and civilian equivalents) in the basics of joint Information Operations (IO) with a primary emphasis at the Combatant Command level. Specifically, the course focuses on teaching joint IO doctrine and Department of Defense IO policy guidance as they apply to the operational level of joint warfare. This course is particularly relevant to those serving in support of IO cells and other staff positions that require a basic knowledge of Joint IO. If IO planning skills are desired, then the student should also take the JIOPC.

- **Senior Enlisted Joint Professional Military Education (SEJPME)**, 40 Hour, Web-based course

The SEJPME Course is a stand-alone web-based course that uses multi-media instruction. The course contains a pre-test, section knowledge checks (quizzes), and a final examination. In order to receive a completion certificate, all learning modules and tests must be completed, a minimum final examination grade of 80% must be achieved, and a completed electronic course evaluation/feedback form is required. Registration is open to all components' (Active Duty, Reserves, Guard) senior enlisted members (E-6 to E-9). Although not a requirement, applicants should have completed their rank required Service PME prior to registering in this course.

Links to Other Joint SOF-Related Courses

- **Joint Information Operations Course (JIOC), 2 Weeks**

This course incorporates an overview of Information Operations (IO), and a practical exercise to enable U.S. and selected allied students to conduct information operations planning within the context of a scenario-based military operation. The primary target audience includes military officers (O-4 to O-6) that are detailed to information operations billets or cells, and government civilian employees of equivalent rank and assignment.

- **CIA University (CIAU) – Mission Academy**

Call for information/registration: 703-613-6020/6005

- **Global Terrorism Today Seminar, 5 Days (5 times/year)**

This course presents a variety of ways to learn about terrorist groups threatening the US and our allies. Experts in terrorism present on terrorist groups, their history, recruitment strategies, vulnerabilities, planning and operational capabilities, organization, mindsets and general modus operandi. Open to all appropriately cleared members of the Intelligence Community, it is an excellent venue for networking and fostering collaboration with others in the IC engaged in the fight against terrorism.

- **Regions of Priority Concern** – CIAU offers the following 3-5 day seminars on national security issues at stake in the “**Realities of...**”, Africa, China, Iran, Middle East, Russia and the New States, and/or North Korea.

- **United Nations Office for the Coordination of Humanitarian Affairs**

<http://ochaonline.un.org/AboutOCHA/Organigramme/EmergencyServicesBranchESB/CivilMilitaryCoordinationSection/UNCMCoordTraining/Curriculum/tabid/1408/Default.aspx>

- **UN Civil-Military Coordination Course; 6 Days; various world-wide locations**

The UN-CM Coordination Training Course focuses on the use of military and civil defense assets in disaster relief; the use of armed escorts for humanitarian convoys; the use of military and civil defense assets in support of humanitarian operations in complex emergencies and; the relationship between military and civilian organizations in complex emergencies. It also refers to tactics, techniques and procedures military forces employ during humanitarian emergency operations and war. The course is aimed at applicants who have experience in emergency response at all levels.

Links to Other Joint SOF-Related Courses

Department of State Foreign Service Institute

Call (703)302-7137/7144 for information; also see <http://fsi.state.gov>

- **DOS Iraq PRT Orientation Course (AR420)**; 5 Days; Arlington, VA

This course provides members of Iraq Provincial Reconstruction Teams, and associated personnel, with critical skills needed to function in an interagency organization in a combat environment. The goal of the course is to prepare PRT and ePRT team members to be immediately successful in their new assignments. **Intensive Regional Area Studies** – Asia, Europe, Near East & North Africa, Russia/Eurasia, Sub-Saharan Africa, Western Hemisphere

These 1 to 10 day seminars for US government employees highlight the key historical, political, economic and socio-cultural themes of each region. American policy interests such as economic competitiveness, security issues, democratization, environmental concerns and other major initiatives are analyzed.

- **International Terrorism: Understanding the Threat and Formulating the Response**

This 3 day seminar is designed for officers from the Dept. of State and other government or military agencies with an interest in international terrorism and its impact on US foreign policy. The course will explore practical ways national security policy makers and officers going to the field can counter the threat of international terrorism.

Doctrine Networked Education & Training (DOCNET)

<https://ca.dtic.mil/doctrine/courselist.html>

DOCNET offers the following online courses (1 to 3 Hours each) to interested applicants:

- Special Operations
- Interagency Coordination
- Operational Art and Design
- Planning Joint Operations
- Joint Civil-Military Operations
- Multinational Operations
- Information Operations
- Peace Operations
- Intelligence Support to Joint Operations

Links to Other Joint SOF-Related Courses

REGIONAL CENTERS

The Near East South Asia Center for Strategic Studies (NESA)

<http://www.ndu.edu/nesa/index.cfm?pageID=106&type=page>

- **Executive Seminars, 2.5 Weeks**

These seminars are directed at strategic thinkers / planners and national security officials (O-5 to O-7 and civilian equivalents).

- **Senior Executive Seminar, 2 Weeks plus 1 week in region**

These seminars are directed at strategic thinkers / planners and national security officials (Flag/General Officers, Minister and Ambassador-level participants)

- **Combating Terrorism Executive Seminar – 2 Weeks, 2 Levels**

A two two-week Combating Terrorism seminars conducted annually that brings together regional practitioners who work on CT issues. To make progress in countering support for terrorism, we need to look at *causes* rather than just at specific attacks. These seminars are geared toward lead operational CT professionals and planners of national CT strategy (Level 1: O-4 to O-5 and civilian equivalents, Level 2: O-6 and civilian equivalents).

Center for Hemispheric Defense Studies (CHDS)

<http://www.ndu.edu/chds/index.cfm?lang=EN&pageID=109&type=page>

- **Terrorism and Counterinsurgency (TCI), 2 Weeks**

The purpose of this course is to enhance participants' understanding and ability to analyze conflicts dominated by insurgency and terrorism. The students will be able to evaluate and analyze the nature of the threat as well as the merit of comparative policy response options to confront these phenomena in a democratic context on the basis of reestablishing political stability, strengthening national security, and protecting the rule of law. The course is primarily available for CHDS graduates (both civilian and military) from resident courses held at CHDS between 1998 and October 2007. Non-CHDS graduates will be considered on a case-by-case basis. All candidates (civilian and military) must hold a university degree.

Africa Center for Strategic Studies - Visit the website for developing courses.

<http://www.africacenter.org/>

George C. Marshall European Center for Strategic

<http://www.marshallcenter.org/>

- **The Program on Terrorism and Security Studies (PTSS), 5 Days (2 times/year)**

This course addresses numerous aspects of a threat that confronts nations around the globe. PTSS features presentations by prominent civilian, military and government officials and internationally renowned scholars. The course is divided into an introductory segment and five modules: a historical overview of terrorism; the role of law; financing

Links to Other Joint SOF-Related Courses

terrorism; security cooperation; and securing the homeland against terrorist threats. It is designed for government officials, military officers and police administrators currently working in mid- and upper level management positions of counterterrorism organizations throughout the world.

- **The Senior Executive Seminar (SES), 8-10 Days**

This seminar offers a forum for an international group of policy makers to explore a current international security issue in depth. Participants include high-level government officials, general officers, senior diplomats, ambassadors, ministers, and parliamentarians. The SES format is based on presentations by senior officials and recognized experts followed by discussions in seminar groups.

Asia-Pacific Center for Security Studies

<http://www.apcss.org/graphics/index.htm>

- **Senior Executive Course: Transnational Security Cooperation (SEC), 1 Week (2-3 times/year)**

This course is an intensive program for current leaders on the upward track for positions of significant national (and possibly international) responsibility. Designed for senior (O-7 to O-10 and civilian equivalents) security practitioners from the Asia-Pacific region now serving in positions that require experience and rank at the one- to four-star military and civilian-equivalent level (intent is to replicate a forum consisting of practitioners who influence security cooperation). Curriculum emphasizes the impact of change in the region, as well as capacities - - leader and institutional - - to manage change. The course integrates a challenging program of guest speakers, along with interactive seminar workshop dialogues and action-planning.

- **Executive Course: Advanced Security Cooperation (ASC), 6 Weeks (2-3 times/year)**

This 6 week course offers an intensive program which focuses on building relationships among *mid-career* security-practitioner leaders and decision-makers within the region. It is composed of three elements: a Core Curriculum, an Advanced Studies Program of electives and a Professional Enhancement Program that includes skills courses, guest speakers and possibly field trips. Fellows examine present and future regional security issues, assess regional and transnational threats impacting the Asia-Pacific region, examine the roles of all involved in security and security-cooperation programs, and practice multi-lateral, multi-national collaboration toward needed security approaches and solutions.

- **Asia-Pacific Orientation Course (APOC), 5 days**

This course provides an introduction to Asia-Pacific culture, politics, protocols and challenges, while addressing U.S. interests in the region. The curriculum examines: Day One - Security Foundations, Day Two - Regional Perspectives, Day Three - Country Specific Issues, Day Four- Regional Cooperation on Interstate Challenges, and Day Five - Regional Responses to Transnational Challenges. Attention is given to both historical and emerging issues.



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